Global Infrastructure Hub Fact Sheet

Mission
The Global Infrastructure Hub (GI Hub) is a not-for-profit organisation, formed by the G20, that advances the delivery of sustainable, resilient, and inclusive infrastructure.

Areas of work
The focus of our work is helping people act. We collaborate with the public and private sectors, acting as a knowledge sharing hub, to produce data, insights, knowledge tools, and programs that inform both policy and infrastructure delivery. These resources help decisionmakers, policymakers, and practitioners create positive impacts through infrastructure.

Our connection with the G20
The GI Hub is a not-for-profit organisation created by the Group of Twenty (G20) to advance its infrastructure agenda.

The G20 is the premier forum for international economic cooperation, bringing together the leaders of developed and developing countries from every continent. Collectively, G20 members represent around 80% of the world’s economic output, two-thirds of global population, and three quarters of international trade. Representatives from G20 countries gather multiple times each year to discuss financial and socioeconomic issues.

The GI Hub participates in relevant G20 forums and discussions related to infrastructure, and delivers work contributing to the G20 infrastructure agenda.

Recognising the role of infrastructure in growth, job creation, and productivity, the G20 established the GI Hub in 2014 as a knowledge-sharing hub with a mandate to work between governments, the private sector, development banks, and other international organisations to help implement the G20’s infrastructure agenda.

Structure
The Global Infrastructure Hub Ltd operates as a not-for-profit organisation, and is a company limited by guarantee, incorporated under Australian law – the Corporations Act 2001 (Cth) (Corporations Act). The formal governance organs are the Board and the Audit and Risk Committee. However, we also have a Strategic Council that provides guidance to the GI Hub on alignment of its activities with the G20’s priorities and expectations.
Board of Directors

The Board is responsible for the operational oversight of the GI Hub, and for the governance requirements of Australian law. Directors are appointed in accordance with the Corporations Act and the GI Hub constitution. The Board comprises representatives from the Ministries of Finance or Treasuries of the GI Hub’s major funding partners Australia and Canada, plus a representative of the G20 Presidency Troika from the Ministry of Finance or Treasury of the immediate past-presidency country. Additionally, there are independent directors, chosen for their experience and skills in managing entities of this nature and agreed in consultation with G20 countries.

View the GI Hub Board here

Audit and Risk Committee of the Board of Directors

In 2015 our Board of Directors established an Audit and Risk Committee (ARC) to provide assurance and assistance to the Board on our risk, control, and compliance framework as well as the Board’s external accountability responsibilities. The ARC is directly responsible and accountable to the Board for reviewing the appropriateness of the Board’s financial reporting, performance reporting, system of risk oversight and management, and system of internal control for the GI Hub.

The ARC is appointed by the Board and currently includes the GI Hub’s independent directors and KPMG (the GI Hub’s independent auditor).

Strategic Council

The Strategic Council sits separately from the Board, and is focused primarily on the alignment of theGI Hub’s strategy and activities with the G20 infrastructure agenda and G20 Presidency priorities. The Strategic Council was created in 2019 by the GI Hub Board to provide a formal mechanism for interested G20 members to provide meaningful guidance and feedback on GI Hub activities at an early stage outside the context of G20 Finance Track meetings. The Strategic Council currently comprises representatives from 17 G20 member and guest economies, as well as a representative of the multilateral development banks – usually the Chair of the Infrastructure Collaboration Platform - and the OECD. The Board members of the GI Hub also participate in the Strategic Council as observers, to ensure a strong two-way flow of information between the bodies.

Countries represented on the Strategic Council are Argentina, Australia, Brazil, Canada, France, Germany, Indonesia, Italy, Japan, Mexico (Observer), Russia, Saudi Arabia, Singapore, South Africa (Observer), Spain, the United Kingdom and the United States.

Leadership

The GI Hub is headed by Chief Executive Officer Marie Lam-Frendo.

Marie Lam-Frendo was appointed CEO by the Board of the Global Infrastructure Hub, effective 28 January 2019.
Prior to joining the GI Hub, she was the Head of Asia-Pacific for Acuity, the advisory services business of the SNCL group, helping clients in regard to infrastructure project strategy and finance.

From 2011 to 2014, Marie headed the Infrastructure Initiatives department of the World Economic Forum, where she led their thought leadership activities, publishing thought leadership reports on best practices in the infrastructure sector. She led the dissemination effort of these best practices to governments and advocated to coalitions such as the B20 and the G20.

Before that, Marie worked for European utilities Essent then RWE where she drove their business development activities in the Africa and Central Asia region for various commodities, including their equity investment in LNG and hydro power plants. She started her career in 2001, and worked for various engineering consulting firms holding several technical and commercial positions for energy and transport projects in Africa, Middle East and Europe.

Marie holds an MSc of Civil Engineering from EPF, an MSc of Marketing and Strategy from ESCP-EAP (Paris), and an MSc of Management and Leadership from WEF - in partnership with LBS and INSEAD. She is a Global Leadership Fellow of the World Economic Forum.

History

The GI Hub was established in Sydney, Australia as a global entity, independent of commercial objectives and intent on the mission of supporting the G20 to drive an ambitious agenda on sustainable, resilient, and inclusive infrastructure through action-oriented programs.

In our first four-year mandate, we completed major initiatives that quantified the global infrastructure financing gap, defined the infrastructure enabling environments of countries worldwide and recommended improvements, and published landmark guides to best practice in several areas of infrastructure development. In 2018, the G20 extended the GI Hub’s mandate, and in 2019 the GI Hub opened its second office in Toronto, Canada. In 2021, the G20 again extended the GI Hub’s mandate.

Since 2018, the GI Hub has transformed from a start-up entity to a small, strong, and nimble organisation that is a central source of knowledge on leading practice, innovation, and market trends for the infrastructure community as well as being a respected G20 advisor and participant.

At the G20, we are closely involved at the political and technical levels with the Finance Ministers and Central Bank Governors, the Finance Deputies, and the Infrastructure Working Group. In this capacity, we support G20 Presidencies’ infrastructure initiatives and provide the G20 with continuous data, inputs, advice, and monitoring of its priorities and initiatives – like the Roadmap to Infrastructure as an Asset Class and the G20 Quality Infrastructure Investment Principles.

In our capacity as a knowledge-sharing hub, we collaborate across the public and private sectors to push for necessary reforms and provide data, insights, and knowledge. Our work is used by an audience of policymakers, financiers, regulators, and decisionmakers to shape the enabling environment for infrastructure and by practitioners who plan, procure, develop, deliver, operate, and maintain infrastructure. We also help build capacity at the national, subnational, and individual levels. All our resources are freely available and accessible.