

Appendix C: Relevant literature

Guidance documents	Australia
1. Assessment of Project Preparation Facilities for Africa: Diagnostic and Recommendations, The Infrastructure Consortium for Africa, 2012	14. Infrastructure Australia Statement of Intent, 2017-2019
2. Strategic Infrastructure - Steps to Prepare and Accelerate Public-Private Partnerships, BCG-World Economic Forum, 2013	15. Australian Infrastructure Audit, 2015, Infrastructure Australia
3. Concept Paper on Effective Project Preparation for Africa's Infrastructure Development, the National Treasury Republic of South Africa, 2014	16. Australian Infrastructure Plan, 2016, Infrastructure Australia
4. Assessment of the Effectiveness of Project Preparation Facilities in Asia-Final Report, G20 Development Working Group/Adam Smith International, 2014	17. Prioritising Reform, 2018, Infrastructure Australia
5. Assembly Lines for Project Development - The Role of Project Preparation Facilities (PPFs), Heinrich Boll Stiftung-North America, January 2015	18. National Infrastructure Data Collection and Dissemination Plan, 2018, Department of Infrastructure, Regional Development and Cities
6. Partnering to Build a Better World - MDBs Common Approaches to Supporting Infrastructure Development, African Development Bank/ADB/EBRD/EIB/IFAD/Islamic Development Bank/IDB/World Bank, September 2015	19. Yearbook 2017, Department of Infrastructure and Regional Development
7. Africa Strategic Infrastructure Initiative - A Principled Approach to Infrastructure Project Preparation Facilities, The Boston Consulting Group, June 2015	20. Assessment Framework, 2018, Infrastructure Australia
8. Working Paper on Public-Private Partnership Enabling Laws Increase Private Investment in Infrastructure, Research Institute of Applied Economics	21. National PPP Guidelines – Overview, 2008, Department of Infrastructure and Regional Development
9. Infrastructure Finance in the Developing World - Infrastructure Pipeline and Need for Robust Project Preparation, Global Green Growth Institute, June 2015	22. National Infrastructure Construction Schedule, Factsheet, 2014
10. Global Infrastructure Outlook, GI Hub	23. Corporate Plan, 2018-19, Department of Infrastructure, Regional Development and Cities
11. PPP Tools, PPP Knowledge Lab	24. Australian Transport Assessment and Planning Guidelines, 2018, Transport and Infrastructure Council
12. PPP Policy, Legal and Institutional Frameworks in Asia and the Pacific, UNESCAP	25. Australian Government Assurance Reviews – Resource Management Guide No. 106, 2017, Department of Finance, Australian Government
13. Public Private Partnership Units - What They Do, The World Bank	26. Risk Potential Assessment Tool – Resource Management Guide No. 107, Department of Finance, Australian Government
	27. Guidance for the Two Stage Capital Works Approval Process for Australian Government Construction Projects - Resource Management Guide No. 502, Department of Finance, Australian Government
	28. Parliamentary Standing Committee on Public Works – Procedure Manual, 2018, The Parliament of the Commonwealth of Australia
	29. Victoria's 30-year Infrastructure Strategy, 2016, Infrastructure Victoria

30. Infrastructure Victoria Annual Report 2017-18
 31. Investment Lifecycle and High Value/High Risk Guidelines, Department of Treasury and Finance, Government of Victoria
 32. Infrastructure NSW Annual Report 2016-17
 33. NSW Infrastructure Pipeline
 34. State Infrastructure Strategy, 2018, Infrastructure NSW
 35. Infrastructure Investor Assurance Framework, 2016, Infrastructure NSW
 36. Contingency Management Guidebook, 2014, Infrastructure NSW
- Brazil**
37. Plano Plurianual 2016-2019, Ministry of Planning, Development and Management
 38. Back to Planning: How to Close Brazil's Infrastructure Gap in Times of Austerity, World Bank Group, July 2017
 39. Structuring of projects in infrastructure: international experience and lessons for Brazil, Fernando Camacho and Bruno Rodrigues, 2015
 40. Procedimento de manifestação de interesse nos estados, PPP Brasil, Pereira, B. R, 2013.
 41. Fiscal Space and Public Sector Investments in Infrastructure: A Brazilian Case Study, José Roberto Rodrigues Afonso, Erika Amorim Araújo, Geraldo Biasoto Júnior, January 2015
 42. An Overview of the Brazilian PPP Experience from a Stakeholder's Viewpoint, Cesar Queiroz, Gaston Astesiano and Tomas Serebrisky, the Inter-American Development Bank, March 2014
 43. National Infrastructure Program 2014-2018 Analysis and Opportunities, PWC, May 2014
 44. Brazil: Improving the appraisal framework for road transport infrastructure investment – Elements for Consideration, Adrien Véron, the World Bank, 2010
 45. EPL – Mapping of process flows, structuring of projects - Road sector, KPMG, EPL, November 2018
 46. Brazil Planning for Performance in the Federal Government: Review of Pluriannual Planning Volume I and II, the World Bank, December 2002
 47. The Sino-Brazilian Principles in a Latin American and Brics Context: The Case for Comparative Public Budgeting Legal Research, Gutemberg P. Lopes Jr, 2015
 48. Lessons Learned and Best Practices in Public-Private Partnership Projects, Ramon Espelt, Multilateral Investment Fund, April 2015
 49. Pre-investment in Infrastructure in Latin America and the Caribbean, Juan Alberti, 2015, the Inter-American Development Bank.
 50. <https://contas.tcu.gov.br/pesquisaJurisprudencia/#/detalhamento/11/2834320174.PROC%2520/%2520/DTRELEVANCIA%2520desc%252C%2520NUMACORDAOINT%2520desc/false/2/false> - Review of the South Highway Integration program by the Federal Court of Accounts (TCU)
 51. <http://www.planejamento.gov.br/> - Website of the Ministry of Planning, Budget and Management
 52. <https://www.ppi.gov.br/projeto-crescer-english> - Website of the Investment Partnership Program (PPI) Brazil
 53. <https://www.epl.gov.br/> - Website of the Brazilian Company of Planning and Logistics (EPL - Empresa de Planejamento e Logística S.A.)
 54. <https://www.ontl.epl.gov.br/> - Website of the National Transport and Logistics Observatory, EPL
 55. Presentation – Reducing Bottlenecks in Infrastructure – Innovative Platforms for Project Preparation Facilities, BNDES, 2015
 56. Presentation – 1st Road show BR-386/RS, BR-448/RS, BR-290/RS, BR-101/RS – PPI, EPL, ANTT, MTPA, July 2018
 57. Presentation – Financing Infrastructure in Brazil – PPP Best Practices and Long-Term Infrastructure Financing, Diógenes Alvares, September 2016 (New Delhi – India)
 58. Presentation – Stakeholder presentations – Concessão De Rodovias Federais BR-101/290/386/448/SC/RS, ANTT, February 2017

Canada

59. Public-Private Partnerships: A Tool in the Tool Box Report of the Standing Committee on Government Operations and Estimates, House of Commons, March 2013
60. Alberta's Public-Private Partnership Framework and Guidelines, Alberta Treasury Board, March 2011
61. Infrastructure and Jobs Prosperity Act, Government of Ontario, 2015
62. Annual Report, Infrastructure Ontario, 2018
63. 2017 | 2020 Business Plan, Infrastructure Ontario, 2017
64. Infrastructure Planning, Treasury Board Secretariat (Government of Ontario)
65. Infrastructure Planning Follow-Up on VFM Section 3.07 2015 Annual Report, Treasury Board Secretariat (Government of Ontario)
66. Annual Report, Office of the Auditor General of Ontario, 2014
67. Build On 2017 Infrastructure Update, Ministry of Infrastructure (Government of Ontario), 2017
68. Building Better Lives: Ontario's Long-Term Infrastructure Plan 2017, Ministry of Infrastructure (Government of Ontario), 2017
69. Infrastructure Ontario Alternative Financing and Procurement Track Record 2016, Turner & Townsend, December 2016
70. Infrastructure Ontario Alternative Financing and Procurement Track Record 2017, Hanscomb, December 2017
71. Infrastructure Ontario: A Key Agency to Implement the Long-Term Infrastructure Plan, Residential and Civil Construction Alliance of Ontario, September 2017
72. Investing in Canada, Infrastructure Canada, April 2018
73. Public-Private Partnerships What the World Can Learn from Canada, Service Works Global/ Canadian Council for Public-Private Partnerships, February 2015
74. Management Framework: Assessment, Alberta Infrastructure and Transportation, September 2006
75. Project Report: Achieving Value for Money Abbotsford Regional Hospital and Cancer Center Project, Ministry of Health Services (British Columbia), February 2005
76. Capital Asset Management Framework Guidelines, Government of British Columbia, May 2002
77. Concept Plan Guidance Document, Ministry of Finance and Partnerships British Columbia, May 2018
78. Policy on Investment Planning – Assets and Acquired Services, Treasury Board of Canada Secretariat, November 2013
79. Standard for Organizational Project Management Capacity, Treasury Board of Canada Secretariat, March 2011
80. Standard for Project Complexity and Risk, Treasury Board of Canada Secretariat, March 2011
81. Policy on the Management of Projects, Treasury Board of Canada Secretariat, March 2011
82. Policy Framework for the Management of Assets and Acquired Services, Treasury Board of Canada Secretariat, March 2012

Chile

83. Pre-Investment in Infrastructure Latin America and the Caribbean - Case studies from Chile, Mexico, Peru and Uruguay, Juan Alberti, IDB, 2015
84. MINVU Reconstruction Plan - a United Chile Better, Government of Chile, 2010
85. Appraisal of Public Investment Document, Chile, the World Bank, 2005
86. Presentation on Appraisal of Public Investment in Practice, Methodical Approaches and Decision Systems, Public Sector Performance-Governance Global Practice, 2014
87. The Promise and Peril of PPPs - Lessons from the Chilean Experience, 2011
88. A Diagnostic Framework for Assessing Public Investment Management - A Policy Research Working Paper, The World Bank, 2010
89. Leveraging PPPs – the project to modernize infrastructure, the case of Chile, 2017
90. Evaluating the environment for PPP in Latin America and the Caribbean, Infrascopes, IDB, 2017

91. Review of Experiences with Unsolicited Proposals in Infrastructure Projects
92. Gaps and Governance Standards of Public Infrastructure in Chile, OECD, 2017
93. Journal of Benefit-Cost Analysis, Department of Economics, University of Chile, 2012
94. General Methodology of Preparation and Evaluation of Projects, Ministry of Planning, Studies and Investment Department of Investments
95. MINVU Reconstruction Plan Document, Government of Chile and Ministry of Housing and Urban Development, 2010
96. Prioritizing Infrastructure Investments - A Comparative Review of Applications in Chile Policy Research Working Paper, the World Bank, 2018
97. Presentation on the Capital Budgeting Systems, the Chilean Experience, Edgardo S. Mimica, 2009

China

98. Planning and Policy Coordination in China's Infrastructure Development - A Background Paper for the EAP Infrastructure Flagship Study, Zhi Liu for ADB-JBIC-World Bank East Asia Pacific Infrastructure Flagship Study
99. Planning Modes for Major Transportation Infrastructure Projects (MTIPs): Comparing China and Germany, MDPI, September 2018
100. Guidebook on PPP Frameworks in APEC Region, Asia Pacific Economic Cooperation, May 2015
101. A Review on the Project Appraisal Processes and Major Public Investments in China, Wenting Chen
102. Analysis of Assessment of Regional and Local Government and Planning Strategies – Hangzhou Case Study, PLUREL, November 2008
103. Public-Private Partnership 2019, Law Business Research, September 2018

India

104. PPP Guide for Practitioners, Ministry of Finance, April 2016
105. Scheme and Guidelines for India Infrastructure Project Development Fund, Ministry of Finance, 2013
106. Office Memorandum: Appraisal and Approval of Public Funded Schemes and Projects (except matters required to be placed before the Cabinet Committee on Security), August 2016
107. Compendium of Important Orders/Circulars Regarding Formulation, Appraisal and Approval of Government Funded Plan Schemes/Projects
108. Guidelines for Formulation, Appraisal and Approval of Central Sector Public Private Partnership Projects, Ministry of Finance, 2013
109. India PPP Summit 2017 Revival of PPP Momentum in the Transport Sector, FICCI/EY, July 2017
110. Report on Evaluation of Framework of Appraisal of Projects, Indian Institute of Management Bangalore, March 2014
111. Guidelines for the Implementation of Planning Commission's Project Preparation Facility
112. Schemes and Guidelines for Financial Support to Public Private Partnerships in Infrastructure, Ministry of Finance, 2013
113. 2015 Ex-Post Evaluation of Japanese ODA Loan Project 'Delhi Mass Rapid Transportation System Project Phase 2 (I) – (V)', Yumiko Onishi (IC Net Limited), 2015
114. Breaking Ground A Narrative on the Making of Delhi Metro, Yumiko Onishi/JICA, 2016
115. Promoting Low Carbon Transport in India Case Study of Metro Rails in Indian Cities, Transportation Research and Injury Prevention Programme – IIT Delhi, June 2014
116. Delivery Note - The Delhi Metro: Effective Project Management in the Indian Public Sector, JICA, May 2017
117. Website of Department of Economic Affairs, Ministry of Finance
118. Website of National Highways Authority of India
119. Website of Project Monitoring Group
120. Website of PPP Toolkit

Indonesia

121. Executing and Developing PPP Projects – An Indonesian Experience, Ministry of Finance, October 2018
122. Presidential Regulation Number 38 of 2015
123. PPP Book 2018, BAPPENAS
124. PT SMI Annual Report, 2017
125. IIGF Annual Report, 2017
126. BAPPENAS Regulation Number 4 of 2015
127. Key Improvements in Infrastructure Delivery in Indonesia, KPPIP, August 2017
128. KPPIP Report, 2nd Semester, Period July 2017 – December 2017
129. Investment Opportunities in PPP Infrastructure, Indonesia Investment Coordinating Board, May 2014

Kenya

130. Draft Public Investment Management Guidelines, MINECOFIN, August 2018
131. Improving Transparency and Accountability in PPPs - Disclosure Diagnostic Report, The World Bank
132. Implementation Status & Result Report - Kenya Infrastructure Finance/PPP project, The World Bank, 2018
133. Kenya PPP Programme Status Report, PPP Unit, 2018
134. Policy Statements on PPPs, Ministry of Finance, 2011
135. The PPP Act, Republic of Kenya, 2013
136. Presentation on Transaction Advisory Services for Nairobi-Nakuru Mau-Summit Highway, The National Treasury/Kenya National Highways Authority
137. Nairobi-Nakuru-Mau Summit-Highway Project Information Memorandum, Republic of Kenya, National Treasury, KeNHA, 2016
138. The Strategy for Public Financial Management Reforms in Kenya, 2013-2018
139. The Public Finance Management Act, MINECOFIN, 2012

140. Project Information Document Nairobi Toll Road project, KeNHA

141. Framework for the Management of Fiscal Commitment & Contingent Liabilities in PPPs, the National Treasury

Mexico

142. Programa Nacional de Infraestructura 2014-2018, SHCP Mexico

143. National Infrastructure Program 2014-2018 Analysis and Opportunities, PWC, May 2014

144. Lessons Learned and Best Practices in Public-Private Partnership Projects, Ramon Espelt, Multilateral Investment Fund, April 2015

145. Pre-investment in Infrastructure in Latin America and the Caribbean, Juan Alberti, 2015, Inter-American Development Bank.

146. Private Solutions for Infrastructure in Mexico, World Bank and Public-Private Infrastructure Advisory Facility (PPIAF), 2003

147. <https://www.proyectosmexico.gob.mx/en/projects-hub/> - Website of the Mexico Projects Hub

148. <https://www.fonadin.gob.mx/productos-fonadin/> - Website of the National Infrastructure Fund, FONADIN

149. Operational Regulations, FONADIN

150. Project Appraisal Document – Proposed Loan from the Clean Technology Fund to BANOBRAS, World Bank 2010

151. United Mexican States Mexico Public Expenditure Review, World Bank, 2016

152. An Evaluation of Mexican Transportation Planning, Finance, Implementation, and Construction Processes, Center for Transportation Research at The University of Texas at Austin, 2009

153. Improving the Practice of Transport Project Appraisal, ITF Round Tables, No. 149, OECD, 2011

154. Presentation – Proyectos para Prestacion de servicios, SHCP, Unidad de Inversiones, 2012

155. Presentation – Programa de Apoyo Federal al Transporte Masivo "PROTRAM", SHCP and BANOBRAS, October 2016

156. Presentation – Programa de Apoyo Federal al Transporte Masivo “PROTRAM”, SHCP and BANOBRAS, November 2013
157. Presentation – Implementation del SIT – OPTIBUS, Municipio de Leon, Guanajuato (2015-2018)
158. A critical look at major bus improvements in Latin America and Asia: Case study Optibus, Leon, Guanajuato, Mexico, Dario Hidalgo, 2007

Netherlands

159. Establishing and Reforming PPP Units Analysis of EPEC Member PPP Units and Lessons Learnt, European PPP Expertise Centre, August 2014
160. Quality Assurance of Major Public Infrastructure Projects in Cyprus, Norwegian University of Science and Technology, June 2017
161. MIRT, Exploration and Plan Elaboration, Rijkswaterstaat, June 2017
162. Front-End Project Governance Choice of Project Concept and Decision-Making – An International Perspective, Norwegian University of Science and Technology, September 2013
163. Annual Report, Rijkswaterstaat, 2017
164. MIRT Overzicht, Ministry of Infrastructure and Water Management, 2017
165. MIRT Overzicht, Ministry of Infrastructure and Water Management, 2018
166. MIRT Overzicht, Ministry of Infrastructure and Water Management, 2019
167. Summary: The Dutch Multi-Year Programme for Infrastructure, Spatial Planning and Transport (MIRT), Ministry of Infrastructure and Water Management, February 2018
168. Market Involvement throughout the Planning Lifecycle, Lenferink, Sander, 2013
169. Public-Private collaboration: How private involvement can contribute to network performance, Programme Committee of the Transport Research Arena, 2012
170. Evaluatie marktverkenning Afsluitdijk (Evaluation and Market reconnaissance Afsluitdijk), Lenferink, Struiksma, Sukkar, Oldenkamp, 2009
171. Review Rapportages Fase 2 in Het Kader Van De Marktverkenning Afsluitdijk, J.K. Vrijling, W. Kanning, January 2009
172. <https://www.deafsluitdijk.nl/documenten/> - Documentation on stakeholder consultations, Afsluitdijk project
173. <https://www.platformparticipatie.nl/projectenlijst/Afsluitdijk/index.aspx> - Phases in project preparation, Afsluitdijk project

Philippines

174. The Public-Private Partnership Program, PPP Center
175. Public-Private Partnership Governing Board Resolution No. 2015-09-01, PPP Center, August 2015
176. Public-Private Partnership Governing Board Resolution No. 2016-06-02, PPP Center, June 2016
177. Public-Private Partnership Governing Board Guidelines on the Identification, Selection, and Prioritization of Public-Private Partnership (PPP) Project, PPP Center, March 2015
178. Operations Manual, PPP Center, December 2015
179. Developing PPP Projects for Local Government Units, PPP Center, 2012
180. Public-Private Partnership Stories: NAIA Expressway, IFC/AusAid, August 2013
181. Summary of Good Practice of Successful Project Preparation Facilities, Global Infrastructure Basel Foundation (GIB)/Global Fund for Cities Development/Local Governments for Sustainability, February 2018
182. Philippines: Strengthening Public-Private Partnerships in the Philippines, Asian Development Bank, March 2012
183. Joint Circular No. 2016-01 Policy Guidelines and Procedures for the Formulation of the Three Year Rolling Infrastructure Program, Department of Budget and Management/National Economic and Development Authority, January 2016
184. Guidelines for the Updating of the 2017-2022 Public Investment Program (PIP) as the Input to the FY 2020 Budget Preparation, National Economic and Development Authority, September 2018
185. Guidelines on the Utilization of the Project Development and other Related Studies (PDRS) Fund, National Economic and Development Authority

186. Guidelines on the Utilization of the Feasibility Studies (F/S) Fund, Department of Budget and Management/National Economic and Development Authority, 2014
187. Joint Circular No. 2017-01 Implementation Guidelines for the Establishment of the Project Facilitation, Monitoring, and Innovation (PFMI) Task Force, Department of Budget and Management/National Economic and Development Authority, September 2017
188. National Government Agency Public-Private Partnership Manual Volume 1, PPP Center, August 2014
189. Operations Manual on the ICC Approval Process and ICC Secretariat Appraisal of New and Ongoing Purely Government-Funded Programs and Projects, The Investment Coordination Committee Secretariat, November 2015
190. Project Development and Monitoring Facility (PDMF) Guidelines, PPP Center, October 2011
191. Assessment of Planning and Programming for Capital Projects at the National and Agency Levels, Philippine Institute for Development Studies, December 2017
192. Formulation of the 2017-2022 Public Investment Program (PIP), National Economic and Development Authority, January 2017
193. Identification, Selection and Prioritization of PPP Projects, PPP Center, September 2012
194. Policy Brief Unsolicited Proposals, PPP Center, September 2012
195. Assessment of the Effectiveness of Project Preparation Facilities in Asia, G20 Development Working Group, September 2014
- Republic of Korea**
196. The Budget System of Korea, Ministry of Economy and Finance
197. Annual Reports, KDI 2008 to 2016
198. International Infrastructure Governance Report, National Infrastructure Commission, June 2017
199. The Republic of Korea: PIM Reform after the Financial Crisis, Jay Hyung-Kim, The World Bank, 2012
200. Capital Planning Guidelines, National Treasury of South Africa, 2017
201. Public-Private Partnership Infrastructure Projects: Case Studies from the Republic of Korea Volume I and II, Asian Development Bank, 2011
202. Private participation in the infrastructure programme of the Republic of Korea, Junglim Hahm, Transport and Communications Bulletin for Asia and the Pacific, 2003
203. Effective Implementation of BTL Projects in Korea, Korea Development Institute, 2005
204. http://pimac.kdi.re.kr/study/study_list.jsp?pageNo=4&showListSize=10&classcd=F1 –
205. Presentation – Managing PPP in Korea through A Think Tank Institution, Jay-Hyung Kim, KDI PIMAC, OECD Second Annual Meeting on Public Private Partnerships, 2009
206. Presentation – PPP Units and PIMAC of Korea, Dr. Hojun LEE, PIMAC, November 2014
207. Presentation – Government Support for PPP Projects in Korea, Hyeon Park, PIMAC, November 2012
208. Presentation – Towards More Efficient Public Investment Management, PIMAC, November 2015
209. Presentation – Public-Private Partnership in Korea, KDI School of Public Policy and Management
- Rwanda**
210. National Investment Policy, MINECOFIN, 2017
211. PPP Law, May 2016
212. PPP Guidelines, July 2018
213. Rwanda Vision 2020, MINECOFIN
214. Public Procurement User Guide, MINECOFIN
215. Annual Report, PIDG, 2015
216. Feasibility Studies Guidelines, LODA, 2015
217. The First Planning and Budgeting Call Circular, MINECOFIN, 2019-2020
218. PPIAF Pipeline Priority Activities, FY15, Q1
219. Project Brief Kigali Bulk Water Supply project, African Development Bank, 2010
220. Case Studies for Policy Makers, Sub Saharan Africa, 2017
221. Rwanda Country Diagnostic Report, The World Bank, 2016

222. Enabling Infrastructure Investment - Kigali Bulk Water Supply, PPIAF, 2015
223. Kigali Bulk Water Project, IFC, DevCo
224. MINECOFIN Website
225. PPP Knowledge Lab, Rwanda
226. RDB Website
227. PPPI, The World Bank, Rwanda
228. Infracompass, Country Profile, GI Hub
229. MININFRA Website
- South Africa**
230. National Development Plan 2030, National Treasury of South Africa, August 2012
231. National Infrastructure Plan, Presidential Infrastructure Coordinating Commission, 2012
232. Integrated Resource Plan for Electricity 2010-2030
233. Capital Planning Guidelines, National Treasury of South Africa, 2017
234. Framework for Strategic plans and Annual performance plans, National Treasury of South Africa, August 2010
235. Circular on Standardized approach in reporting provincial infrastructure projects, National Treasury of South Africa
236. Guidelines on Budget Submissions for Large Strategic Infrastructure Proposals, National Treasury of South Africa, May 2018
237. National Treasury Annual Reports (latest)
238. GTAC Annual Reports (latest)
239. South Africa's Renewable Energy IPP Procurement Program: Success Factors and Lessons, PPIAF, Anton Eberhard, Joel Kolker, and James Leigland, May 2014
240. Auctions for Renewable Energy Support in South Africa: Instruments and Lessons Learnt, AURES, March 2016
241. Renewable energy auctions: Cases from sub-Saharan Africa, International Renewable Energy Agency, Abu Dhabi IRENA, 2018
242. Quarterly report – Independent Power Producers Procurement Programme (IPPPP) An Overview – June 2018
243. The Evolution of State Owned Enterprises in South Africa, Edwin Ritchken, 2014
244. Finding the pipeline – Project preparation for sustainable infrastructure, Overseas Development Institute, 2016
245. Making It Happen: Selected Case Studies of Institutional Reforms in South Africa, World Bank, Asad, Renosi Mokate, and Kathrin A. Plangemann, editors, 2016
246. Unsolicited Infrastructure Proposals: How Some Countries Introduce Competition and Transparency – An International Experience Review, John T. Hodges, Georgina Dellacha, PPIAF, January 2007
247. Unsolicited Proposals – An Exception to Public Initiation of Infrastructure PPPs – An Analysis of Global Policies and Lessons Learned, PPIAF, June 2014
248. https://www.republikein.com/na/main/print_post/experts-share-ppp-lessons-from-south-africa2017-11-16/ - Article on PPPs in South Africa
249. <http://www.treasury.gov.za/> - Website of the National Treasury of South Africa
250. <https://www.gtac.gov.za/> - Website of the Government Technical Advisory Center, within National Treasury
251. Presentation – National Treasury Workshop – Standard for Infrastructure Procurement and Delivery Management (SIPDM)
252. Presentation – Presentation on the Independent Power Producer Procurement programme, Portfolio Committee on Energy, March 2018
253. Presentation – Progress on the development and rollout of the Budget Facility for Infrastructure to Parliament, National Treasury South Africa, March 2018
254. Presentation – Infrastructure Project Appraisal – Principles for getting value for money in infrastructure, GTAC, November 2016
255. Assessment of Project Preparation Facilities for Africa, Secretariat of the Infrastructure Consortium for Africa, 2012

United Kingdom

- 256. Treasury Approvals Process for Programmes and Projects, HM Treasury, November 2016
- 257. IPA Annual Report, 2018
- 258. Department of Transport Annual Report, 2018
- 259. PFI and PF2, National Audit Office, January 2018
- 260. The Green Book
- 261. Supplementary Green Book Guidance, HMT
- 262. Guide to Implementing Integrated Assurance, HMT
- 263. Public Sector Business Cases Using The Five Case Model: Guidance, Templates, HMT
- 264. Guide to Choosing an Infrastructure Projects and Authority Assurance Review, HMT, July 2017
- 265. Managing Public Money, HMT
- 266. Contingent Liability Approval Framework, July 2018, HMT
- 267. Project Initiation Routemap Handbook, HMT
- 268. Analysis of the National Infrastructure and Construction Pipeline, IPA, December 2017
- 269. National Infrastructure Delivery Plan, IPA, March 2016
- 270. National Infrastructure Assessment, NIC, July 2018
- 271. Transforming Infrastructure Performance, IPA, December 2017